

**THE INFLUENCE OF CORPORATE SOCIAL RESPONSIBILITY ON FINANCIAL PERFORMANCE AND BUSINESS PRACTICES, SPECIFICALLY FOCUSING ON THE CASE OF INTERNATIONAL CERTIFIABLE MANAGEMENT STANDARD.**

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**ABSTRACT**

This study concentrated on universally recognised management principles and examined the impact of corporate social responsibility (CSR) on financial performance. Employing SPSS alongside various statistical techniques such as factor analysis and ANOVA, researchers examined data collected from 687 questionnaires completed by Chinese participants within a quantitative research framework. The study examined two primary propositions: first, that CSR positively influences financial performance; and second, that this influence is amplified when CSR adheres to established management practices. The findings indicate a robust positive correlation between CSR and financial performance, as evidenced by high F-values and p-values below 0.05, regardless of global benchmarks. The findings indicated that adherence to globally recognised standards enhanced organisational processes across various dimensions, including stakeholder trust, operational effectiveness, risk management, and reputation. Furthermore, the integration of CSR into management standards has notably enhanced compliance with regulatory frameworks, stimulated innovative advancements, and promoted long-term profitability. The report indicates that firms in emerging nations such as China are swiftly aligning their operations with international standards to meet the demands of international markets and gain competitive edges. The study found that adopting certifiable management standards not only enhanced the benefits of CSR but also led to improved financial outcomes and sustainability. Such results emphasize the necessity for the adoption of widely accepted standards for a strategic benefit towards the uptake for enhanced CSR and the establishment and sustenance of long-run commercial success in an intensely globalizing economy.

**Keywords:** Corporate social responsibility (CSR); Financial performance; International certifiable management standard; Research and development; Business.

**INTRODUCTION**

An organization's financial line may be impacted by corporate social responsibility (CSR) in three ways: improved public perception, increased trust from shareholders, and the ability to endure

over time. Customers remain more loyal, employees are happier, and investors have greater faith in a firm that prioritises morality, ecological sustainability, and social responsibility. As a result, these businesses often see an increase in profits. It is also possible for CSR to lower risks, open up new markets, and make a business more competitive. How well the business does financially may depend on how much it invests in CSR, what kind of business it is, and how it carries out its plans. In the end, both society and the organization's bottom-line benefit from CSR projects which are in line with company procedures. This is because they create shared value through responsible and long-lasting business practices. By improving reputation, operational efficiency, and stakeholder confidence, CSR that is in line with international certifiable management standards has a positive impact on financial performance (Chakroun et al., 2020). Businesses that care about doing the right thing by their stakeholders may benefit greatly from certification, which encourages environmentally friendly procedures, which in turn reduces risks, costs, and boosts profits. Companies' day-to-day operations are significantly impacted by CSR initiatives since these initiatives promote ethical practices, strategic planning, and shareholder engagement. Companies are more inclined to be open, concerned about the environment, and publicly accountable if they follow these rules. They also push businesses to act in ways that are in line with global environmental goals. If one follows these rules, people will value business, it will do well in the market, and someone will win over investors and users. When people are required to get licences, they are more likely to be responsible with resources, do their jobs honestly, and get involved in their communities. Using management standards that are recognised around the world makes CSR projects stronger. These projects then develop long-term value and help companies address global social and environmental issues. Because CSR and management standards collaborate, businesses all over the world are becoming more responsible and long-lasting (Brotons & Sansalvador, 2020).

## **BACKGROUND OF THE STUDY**

International certifiable management standards are beginning to have a greater impact on Chinese CSR initiatives to improve financial performance. Operational efficiency, brand strength, and access to international markets have all improved for Chinese businesses that have embraced these norms. Following international CSR rules may help a business's bottom line in two ways: by making partners happy and attracting foreign investment. As a result, approval lowers operating risks and long-term costs by pushing innovative ideas, making the best use of resources, and following the rules. Follow these rules to protect the group's image and make sure it stays successful in China's fiercely competitive and quickly globalising business practices. Consequently, socially responsible practices are essential for competitive and financial performance in China's dynamic economy since global CSR certifications link ethical obligations to financial performance. In the wake of the worldwide implementation of the International Organisation for Standardisation, China has prioritised CSR (Deng et al., 2022). As a result of these

measures, Chinese businesses have become more well-known and respected throughout the globe, making them more competitive and ensuring better trade compliance. Businesses in China may prove they care about society, the environment, and ethics by being certified. Companies start to emphasise social and environmental issues due to increased consumer knowledge, new regulations, and pressure from international investors. Foreign licences demonstrate a company's commitment to honesty. This could make people trust the company more, help with risk management, and even open new foreign markets. Businesses in China may benefit from these recommendations since they encourage constant changes to environmental and social standards. Considered as a whole, regional enterprises in China are now in accordance with global norms for CSR, and ethical research and development is being fostered by the adoption of globally accepted management standards, which in turn impacts the operations of Chinese businesses (Zhaoxing et al., 2022).

### **PURPOSE OF THE RESEARCH**

The aim of this investigation was to analyse the influence of CSR on financial performance and business practices, with a particular focus on the role of international certifiable management standards. The purpose of the research was to learn how businesses' operational habits and financial results changed after they adopted standards and related certifications. The study looked at a variety of case studies and real-life statistics to find out how widely known CSR projects increased profits, shareholder trust, and the perpetual success of the organisation. The second goal of the study was to find out how these rules affected how the company managed the environment, social duty, and moral behaviour. The main goal was to shed light on how internationally certifiable management standards could promote moral business practices and what the benefits of this research topic are. The study's main goal is to show stakeholders, lawmakers, and managers how important it is to combine CSR with widely recognised standards to reach societal and business goals.

### **LITERATURE REVIEW**

It is hard to say how CSR affects financial success, especially if somebody only uses old-fashioned methods that do not consider investments made by the company itself in research and development. There is an organised system that stresses incorporating CSR into core business strategies instead of seeing it as an extra or charitable action when international certifiable management standards are used. These standards encourage thinking about the long term and always getting better (Halkos & Nomikos, 2021). They also make sure that projects for research and development are in line with the company's goals and goals for long-term growth. Spending on R&D is essential for IT organisations, and it might lead to increased profits in the long run. Companies may distinguish themselves in the market and get an advantage over their competitors by using

intangible resources, such as their reputation, knowledge networks, and innovative thinking. The creation of these assets may be the primary goal of research and development efforts when they are aligned with internationally recognised management standards. Companies are more likely to include CSR into their strategic goals for the future when rules are in place that promote transparency and accountability (Chakroun et al., 2020). Facilitating organisations in the efficient use of financial, social, and environmental resources, the standards also yield Accountability and Continued Improvement. Besides the proper use of resources and competences in the realization of sustainable research and development targets, the implementation of the standards can also facilitate operational performance and confidence among the stakeholders. Social responsibility projects strengthen linkages to the community and increase employee participation, which in turn increases employee engagement. Saving money and lowering risk are two further benefits of eco-friendly methods and careful management of resources. In addition to improving the company's image, adhering to globally recognised sustainability standards opens doors to new investment possibilities. CSR and certified management standards combine to provide a strategic synergy that increases value development. Businesses that manage their economic, social, and environmental resources in an integrated way have a better chance of being unique, performing better, and maintaining their long-term viability (Sekhon & Kathuria, 2020).

### RESEARCH QUESTIONS

What is the impact of CSR on financial performance?

What is the influence of CSR on financial performance, considering the international certifiable management standard?

### RESEARCH METHODOLOGY

**Research Design:** The underlying causes of occurrences were determined via the application of quantitative research methods in this research paper. Using SPSS version 25, the researchers ran the statistical analysis. The demographic data was made more understandable via descriptive statistics. If the researcher uses a 95% confidence interval (CI) to analyse odds ratios (OR), they can determine the direction and intensity of the connections. To establish statistical significance, a p-value less than 0.05 was used. The ability to do thorough statistical analysis and systematic evaluation of survey data is driving the rise in popularity of quantitative techniques.

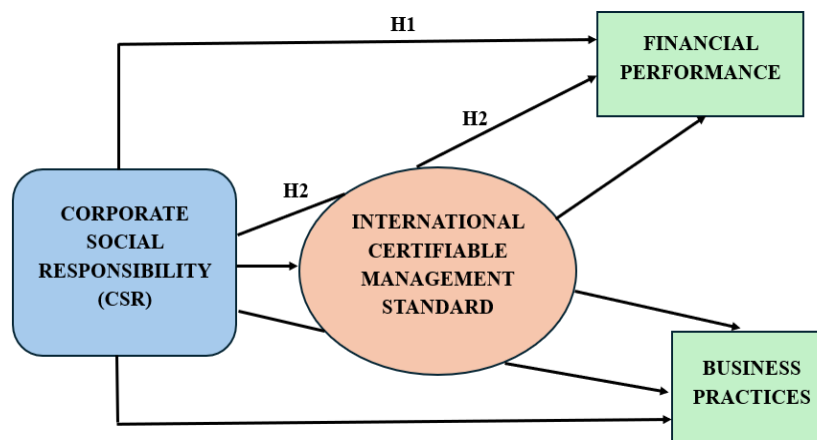
**Sampling:** Researchers ensured the sample accurately represented the population by using a simple random sampling technique. The Rao-soft tool was used to confirm that the sample included 657 persons. The researcher conducted a study requiring the distribution of 760 questionnaires to the participants. A total of 723 questionnaire sets were collected; 36 sets were excluded owing to incompleteness. As a result, the final sample size was established at 687.

**Data and Measurement:** The majority of the information used in the study came from surveys. Part of the poll asked for basic personal information, while another part probed topics pertaining to both analogue and digital media using a 5-point Likert scale. The majority of the secondary data came from a variety of print and digital media platforms.

**Statistical Software:** When it came time for statistical analysis, the researchers opted to employ SPSS 25 with MS-Excel.

**Statistical Tools:** The data was thoroughly analysed using a descriptive approach. Factor analysis was deemed to be preferable for reliability evaluations. A thorough look was conducted to gain a more comprehensive understanding of the data. The researcher employed evaluation of variance (ANOVA) to confirm the construct's veracity and investigate group differences.

### CONCEPTUAL FRAMEWORK



### RESULT

**Factor Analysis:** Factor Analysis (FA) seeks to uncover hidden factors via the use of publicly available data. In the deficit of explicit visual or diagnostic signs, evaluations often depend on regression coefficients. The main aim of this study is to identify any observable connections, deficiencies, or infractions. Various regression methodologies use the datasets applied in Kaiser-Meyer-Olkin (KMO) assessments. The theoretical model and corresponding sample parameters provide dependable predictions, as shown by the data. Duplicate data entries may be identified. Enhancing the ratios augments the lucidity of the facts. KMO furnishes the researcher with a value between 0 and 1. An adequate sample size is denoted by a KMO value between 0.8 and 1.

Kaiser deems these quantities to be suitable: The criteria for approval, in accordance with Kaiser's guidelines, are as follows:

A dismal 0.050 to 0.059, much below the standard range of 0.60 to 0.69. The typical range for middle grades is between 0.70 and 0.79.

An exemplary point score ranges from 0.80 to 0.89. The interval from 0.90 to 1.00 astounds them.

Table 1: Evaluation of KMO and Bartlett's Test for Sampling Adequacy

The Kaiser-Meyer-Olkin statistic is 0.883.

The findings of Bartlett's test of sphericity are as follows:

The estimated value of chi-square is 3252.968.

Degrees of freedom (df) = 190; significance = 0.000

Table 1: KMO and Bartlett's Test

KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.883
Bartlett's Test of Sphericity	Approx. Chi-Square	3252.968
	df	190
	Sig.	.000

This usually makes using example criteria quite easy. Researchers used Bartlett's Test of Sphericity to ascertain whether the correlation matrices exhibited statistical significance. With a Kaiser-Meyer-Olkin value of 0.883, everyone knows that they have a large enough sample. With p-values of 0.00, Bartlett's sphericity test yields positive findings. Since Bartlett's sphericity test yielded positive results, it's reasonable to assume that the correlation matrix is not unique.

## INDEPENDENT VARIABLE

**Corporate social responsibility (CSR):** The acronym "CSR" refers to a new concept that emerged in the decades after WWII. Corporate social responsibility (CSR) gained traction in the 1960s, thanks to movements for women's suffrage, consumer protection, civil rights, and environmental

justice. Global recognition of CSR is a result of the mutual influence of theory and practice. The notion that modern businesses are obligated to accomplish more than merely make a profit and adhere to regulations has led to the rise in prominence of corporate social responsibility (CSR), a term and perspective that has gained international recognition. In contemporary times, the socially responsible demands that are put on modern organisations that are aiming to be sustainable in a global economy that is competitive, and dynamic are complemented by the addition of ethics and charity. Consideration for other stakeholders is an integral part of the policies, choices, and working methods of companies that are deeply committed to social responsibility (Hong & Shore, 2023).

## MEDIATING VARIABLE

**International certifiable management standard:** Many things benefit from standards, including easier access to markets, more technology diffusion, more managerial freedom, and more innovation overall. Standardisation makes accessible inexpensive and all-encompassing scientific and practical information. Particularly with international management standards, there is a wide range of interested parties. Commonly, the standardisation procedure involves several stakeholders. Many factors contribute to the decision to participate in the procedure. As a kind of knowledge sourcing, standardisation is appealing to practitioners since it reduces their reliance on external sources of information. Participation in standardisation also has beneficial impacts, such as contributing to a larger body of knowledge and shaping its evolution. Some have gone as far as to call standardisation participation an open innovation arena. To encourage the spread of the standard's underlying knowledge, multi-stakeholder standardisation methods might be useful. The utility of standards as a reliable source of information is clear, given that they are produced via a multi-stakeholder process in international management (Mirtsch et al., 2020).

## DEPENDENT VARIABLE

**Financial performance:** A company's "financial performance" is its capacity to produce revenue, control expenses, and turn a profit within a certain time. This key performance indicator reveals how efficiently a firm achieves its financial objectives by using its resources. Managers, creditors, investors, and legislators may be able to make better strategic planning, financing, and spending decisions with the aid of financial performance. A strong financial performance may point to a competitive marketplace and good management. A deficient performance, on the other hand, may point to business errors or money problems. Financial success is another way that the results of strategic actions, like implementing new management methods or accepting CSR standards are often judged. Given the circumstances, it is an important sign of how well and how long a business can stay in business in a changing business environment (Kyere & Ausloos, 2021).



**Relationship between CSR and financial performance:** The connection between CSR and financial performance has been the subject of much research and debate. Corporate social responsibility (CSR) often refers to a companies' endeavour to do the right thing by its stakeholders, including the community, ecology, and its employees. For the company's bottom line, this decision matters in more ways than one. Improved public perception, continued patronage, and accountability to investors are all ways in which corporate social responsibility (CSR) may boost a company's bottom line. By promoting the effective and environmentally friendly utilisation of natural assets and the elimination of waste, CSR programs help businesses save money and run more smoothly. A company's bottom line could take a hit if it engages in excellent corporate social responsibility (CSR) and avoids penalties and legal trouble. Some, however, argue that CSR initiatives actually increase expenses while decreasing immediate earnings. However, there is more proof that successful CSR strategies can have an efficacious effect on financial results. This indicates that corporate responsibility is more than just a social duty; it is a strategic advantage (Barauskaite & Streimikiene, 2021).

Based on what has been said so far, the investigator has formulated a subsequent hypothesis to evaluate the relationship between CSR and financial performance:

“H01: There is no significant relationship between CSR and financial performance.”

“H1: There is a significant relationship between CSR and financial performance.”

**Table 2: H<sub>1</sub> ANOVA Test**

ANOVA					
Sum					
	Sum of Squares	df	Mean Square	F	Sig.
<b>Between Groups</b>	85746.419	261	8417.541	1134.745	0.000
<b>Within Groups</b>	847.791	426	7.418		
<b>Total</b>	83594.347	687			

In this paper, the result is meaningful. The value of F is 1134.745, which reaches significance with a p-value of .000 (which is less than the .05 alpha level). This means the “H1: There is a significant relationship between CSR and financial performance” is taken, and the null hypothesis is abandoned.



## Relationship between CSR and financial performance considering the international certifiable management standard

When widely accepted management standards are used, they have a big effect on the link between CSR and financial success. Companies may show they care about issues like quality, social responsibility, and environmental management by following these rules, which encourage transparency, accountability, and continuous improvement. Adherence to these guidelines has the potential to boost a company's reputation, win over its partners, and reduce operational risks, ultimately benefiting the bottom line. Better operations, reduced costs, and conformity with international standards are all potential outcomes of these standards, which might boost earnings. In general, organisations that have earned certification according to established norms tend to outperform their less qualified counterparts monetarily, according to research. To stay ahead of the competition, businesses must adhere to international standards, which call for a systematic strategy that boosts risk management, inspires new ideas, and gets stakeholders more involved. Incorporating globally known management principles into CSR not only demonstrates corporate responsibility, but it also boosts financial performance by aligning ethical activities with company objectives in the long run (Gyekye et al., 2024).

Considering the discussion, the investigator has formulated a subsequent hypothesis to assess the relationship between CSR and financial performance, considering the international certifiable management standard:

“H02: There is no significant relationship between CSR and financial performance considering the international certifiable management standard.”

“H2: There is a significant relationship between CSR and financial performance, considering the international certifiable management standard.”

Table 3: H<sub>2</sub> ANOVA Test

ANOVA					
Sum					
	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	87526.517	245	8215.531	1099.508	0.000
Within Groups	743.742	442	7.472		
Total	87134.317	687			

In this study, the result is important. The value of F is 1099.508, which reaches significance with a p-value of .000 (which is less than the .05 alpha level). This means the “H2: There is a significant

relationship between CSR and financial performance, considering the international certifiable management standard” is accepted and the null hypothesis is deserted.

## **DISCUSSION**

The interplay between ethical business practices and firm success has been shed light on by studies examining the impact of CSR on financial performance and business practices, with a focus on globally certified management standards. How effectively companies' administrative and financial practices conformed to generally recognised international norms was one factor considered. Such standards quickly became the norm, helping companies improve their image, gain the trust of partners, and compete fiercely in the sector. Such advantages resulted in superior fiscal performance by raising the profits, decreasing costs, and providing access to outside marketplaces. The research also revealed that adhering to foreign criteria that can be certified resulted in considerable modifications in the way businesses operated. Businesses were more concerned with social responsibility, healthy development, and treating the planet well. The criteria expedited the implementation of in-house changes and promoted the improvement mentality. Such transformation eased compliance with laws and regulations for businesses while at the same time encouraging innovation and improving efficiency in the operations in organisations. The research also revealed that licensing and CSR affected varied businesses and regions in differing ways. For example, businesses in China and other emerging market economies were ever more likely to balance their approaches with worldwide criteria in order to satisfy the global marketplace and get a head up over the competition. Business performance and corporate practices were positively and quantitatively impacted through the implementation of programmes in the area of CSR that adhere to worldwide acceptable criteria, the study revealed in its general findings. In an increasingly global economy, this encouraged businesses in the direction of sustainable growth and responsible administration practices.

## **CONCLUSION**

The study demonstrated that the implementation of international management standards substantially affected corporate conduct and performance. If corporations embraced these criteria, their general image, shareholder confidence, and business efficacy would all be considerably improved. The research indicates that compliance with established CSR principles enhances risk management, lowers operational costs, and increases long-term profits. Such notions facilitated the embrace of ethical and sustainable business practices, resulting in increased corporate responsibility. China's experience underscored the critical role of governments in promoting these standards, the need for international markets to demand them, and the increasing awareness of consumers about them. The study indicated that compliance with

approved international standards improved CSR and yielded tangible economic advantages. This makes it an essential choice for modern enterprises seeking to grow sustainably and compete on a global scale. These studies highlighted the substantial impact of CSR requirements on enhancing corporate conduct and financial performance.

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